	2022/23	2021/22	2020/21
	(\$000s)	(\$000s)	(\$000s)
Group financial performance			
Revenue	372,826	320,337	300,210
Cost of sales	-199,677	-166,940	-151,139
Gross profit	173,149	153,397	149,071
Other income	23,859	20,782	27,035
Operating expenses	-146,537	-129,842	-124,880
Other non-operating gains and (expenses)	-53,408	115,157	164,081
Trading surplus	-2,937	159,494	215,307
 Tribal expenditure	-205,791	-69,526	-55,860
Tribal revenue	116,247	16,477	6,686
Other comprehensive revenue and (expenses)	-21,447	79,762	24,343
Income tax	-2,970	-1,239	-1,476
Group surplus	-116,898	184,968	189,000
Group financial position			
Total assets	2,213,794	2,279,869	1,922,628
Total borrowings	-346,960	-321,525	-159,785
Other liabilities	-89,915	-63,542	-53,009
Net assets / Total equity	1,776,919	1,894,802	1,709,834
Group cash flows			
Operating activities	-7,496	23,988	-10,133
Investing activities	7,051	-238,859	149,545
Financing activities	26,692	159,360	-79,180
Net increase / (decrease) in cash	26,247	-55,511	60,232

These figures have been extracted from the audited financial statements. The full financial statements can be downloaded from www.ngaitahu.iwi.nz/ar